



ONTARIO PORK

# Resolutions Booklet

March 2, 2020

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# Letter from the Chair of the Resolutions Committee

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March 2, 2020

Dear Delegates, Substitutes, Presidents and Secretaries:

On behalf of the Resolutions Committee, I would like to thank all of the local associations for participating in the resolution process.

The committee has organized the resolutions and notes have been added by the appropriate staff, board members or submitting body for clarification purposes. Further update on the issues mentioned in the resolutions will be provided at the annual general meeting. Some resolutions have been listed in the booklet as "not for debate." If an association disagrees with this decision, it is welcome to present itself to the committee at breakfast on March 25 at 7:30 a.m., and ask that the committee reconsider its decision.

I encourage each of you to review and consider the resolutions for 2020 and come to our annual meeting prepared to help determine the future direction of our industry.

Sincerely,

A handwritten signature in black ink, appearing to read "Mike Mitchell", with a long horizontal flourish extending to the right.

Mike Mitchell  
Chair, Resolutions Committee

## Introduction

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The Resolutions Committee met on February 21, 2020 to review all received resolutions. In accordance with the resolution policy, the committee grouped a number of similar resolutions. Every effort has been made to properly categorize each resolution.

Submitters of resolutions listed are invited to call or meet with any member of the Resolutions Committee before the resolution sessions if, in their opinion, their resolution needs further consideration or clarification. The committee will be available prior to the annual meeting at breakfast from 7:30 a.m. to 8:00 a.m. on March 25, 2020.

It is the intent of the Resolutions Committee and the Board to streamline the resolution process in an effort to focus debate and improve time utilization.

### **2019-2020 Resolutions Committee**

<b>Name</b>	<b>Affiliation</b>	<b>Zone</b>	<b>Association</b>
Mike Mitchell (Chair)	Board Member	1	Middlesex
Teresa Van Raay	Board Member	1	Huron
John de Bruyn	Board Vice-Chair	2	Oxford
Polly Hoekstra	Producer	2	Perth
Philip Van Raay	Producer	1	Huron
Craig Hulshof	Producer	2	Perth

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## Resolution Process

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### Submission of resolutions

**Who** is eligible to submit resolution(s):

- a single registered producer
- a group of producers
- an association and/or a zone

*Note: a resolution will only be debated at the annual general meeting if a delegate seconds this resolution*

### Format of the resolutions:

- See Appendix A for the resolution format.
- Avoid a motion containing a negative statement even in cases where it would have a meaning, since delegates may become confused as to the effect of voting against such a motion.

*Note: Ontario Pork staff is available to provide assistance if required.*

### Submission:

- Deadline: **February 18, 2020 11:59 PM**
- Resolutions submitted **after February 18, 2020** and not published in the resolution booklet will be debated, if 2/3 majority of the delegate body at the AGM resolutions session agree.
- Resolutions are to be submitted in writing to Olga Klashtorny, Board Executive Assistant by email at [olga.klashtorny@ontariopork.on.ca](mailto:olga.klashtorny@ontariopork.on.ca) or by fax at 519-829-1769 or by mail:
  - Ontario Pork, 655 Southgate Drive, Guelph, ON N1G 5G6

### The Resolutions Committee<sup>1</sup> process

1. The Resolutions Committee Chair is elected from amongst the Board of Directors to oversee all proceedings of the committee. Board and producer representatives are appointed to the committee.
2. Review the resolutions process on annual basis.

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<sup>1</sup> Resolutions committee – the committee of the Board consisting of the Board Chair or Vice Chair, two Board Directors, and three producer/industry representative. The purpose is to promote and support constructive communication between Ontario Pork's elected Board of Directors and the broader ownership for all resolutions submitted to Ontario Pork.

3. Review, organize and prioritize submitted resolutions including notes for clarification.
4. Address requests for re-consideration of debate or re-prioritization of the Resolutions booklet<sup>2</sup>.

## **Preparation of the resolutions booklet**

1. Assessing the resolutions:
  - a. The committee will determine which resolutions will be debated at the annual general meeting.
2. Resolutions that will not be debated, if they:
  - a. are not directly related to Ontario Pork - such resolutions will be referred to appropriate organizations
  - b. were reviewed in previous years and no new information/action is available
  - c. support a policy currently in place, or extend acknowledgements to other organizations or individuals
  - d. are represented by another resolution that was selected for debate.

These resolutions will be included in the booklet and an explanation will be provided.
3. Resolutions that will be debated:
  - a. All submitted resolutions that do not meet criteria listed above, will be debated.
  - b. The Resolutions Committee may contact the resolution submitter for clarification
  - c. A number of resolutions that request the same action may be compiled into one resolution to streamline debate. A list of submitters will be included.
  - d. A brief explanation may be provided when applicable.

## **Board adoption of the resolutions booklet**

1. The Resolutions Committee will submit the draft Resolutions booklet to the Board of Directors for adoption.
2. The Board will review the draft and finalize the booklet.

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<sup>2</sup> Resolutions Booklet – the compilation of all submitted resolutions

## **Completion of the resolutions booklet**

The booklet will be printed and mailed to all delegates and associations' executives. The booklet will be also posted online: [www.ontariopork.on.ca](http://www.ontariopork.on.ca)

## **Preparation for the resolutions session at the annual general meeting**

1. Delegates will review and discuss resolutions included in the booklet.
2. Resolution submitters will have an opportunity to meet with the Resolutions Committee to address any issues with resolutions they submitted or the order in which resolutions are proposed for presentation.
3. The Resolutions Committee will be available for a meeting prior to the AGM resolution session. Any resolutions marked 'Not for debate', can be debated provided the resolution submitters make the request to the Resolutions Committee prior to the start of the resolution session. If the request is made by a delegate from the floor during the session, it will require a vote 2/3 majority vote of the delegate body to allow debate.

## **Presentation and debate at the annual general meeting**

1. The Board will appoint the Resolution Session Chair<sup>3</sup> who will conduct the session according to the Robert's Rules of Order.
2. The Resolutions Committee will suggest names of four scrutineers to be approved by delegates.
3. A member of the Resolutions Committee will read a resolution and make a motion.
4. Debate on the motion will begin when the motion is seconded by a delegate.
5. A delegate may speak in debate twice on any debatable motion – each time for up to five minutes.
6. A maker of a motion has a one-time right to preference in speaking to it.
7. A delegate who has not yet spoken on the motion has preference over anyone who has already spoken on it. The Resolutions Session Chair will try to alternate between speakers who favor and those who oppose a motion that is being debated.

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<sup>3</sup> Resolutions Session Chair – is appointed or elected by the Board of Directors to run the Resolutions Session at the Annual General Meeting.

8. Debate on the motion will continue until the Resolution Session Chair calls the question.
9. The Resolutions Session Chair will call the question when one of the following occurs:
  - a. The seconder speaks the second time on the motion
  - b. Seeing no further debate
  - c. If a motion to close debate has passed
  - d. Debate has become repetitive and no new information is being provided

## **Voting procedure**

To ensure confidentiality and accuracy in voting, an electronic technology will be used.

If this system fails

1. Delegates will vote by showing their registered delegate tag.
  - a. Upon Resolution Session Chair's request, scrutineers will assist in counting the vote.
2. In the event a confidential ballot is required, a paper ballot will be used.
  - a. Delegates will be required to remain seated.
  - b. Scrutineers will hand out ballots to the delegates.
  - c. Once all ballots are handed out, and delegates vote, the Resolution Session Chair will ask the scrutineers to collect them.
  - d. Scrutineers will count the ballots and provide the Resolution Session Chair with the results of the vote.
  - e. The Resolution Session Chair will announce results.
  - f. At the end of the Resolutions Session, the Resolution Session Chair will ask for a motion to destroy ballots.

## **Results**

1. The Resolution Committee will submit results of the resolutions session and their recommendations to the Board of Directors.
2. The Board will review the results and recommendations and decide what action (if any) needs to be taken.
3. Ontario Pork will report to delegates on progress with all resolutions passed no later than September 30 in the same year.

Decisions of resolutions have no legal authority. A vote on a resolution will not overturn a decision of the Board, nor can it force the Board to take action.



## 2019-20 Resolution Process Timeline

November 11, 2019	Resolutions committee to review resolution process for 2019-20
December 11, 2019	Resolutions process is outlined at the Presidents and Secretaries meeting
January-February 2020	Resolutions are developed at the associations' annual meetings
February 18, 2020	Deadline for submitting resolutions
February 21, 2020	Resolutions committee meeting to review submitted resolutions and prepare the resolutions booklet
February 27, 2020	Board to review and approve the resolutions booklet
March 6, 2020	The resolutions booklet is printed and sent to all delegates
March 25, 2020	Resolutions committee meeting to address requests
March 25, 2020	Resolutions session at the AGM
May 27, 2020	The resolutions response is finalized by the Board of Directors
June 30, 2020	The resolutions response is printed and sent to all delegates

## Governance

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### RESOLUTION 1 – Ontario Pork’s political structure

#### FOR Debate

**Whereas** Ontario Pork represents all pork producers in the province and depends on grassroots input and engagement to ensure an organized and unified voice; and

**Whereas** the number of pork producers has been steadily declining; and

**Whereas** producer participation is critical for a well-functioning electoral structure; and

**Whereas** the Political Structure Review Committee, established by the Ontario Pork Board of Directors, developed a model that better represents the changing producer demographic:

Zones	Proposed delegate numbers*	Proposed Board positions
Southwest (Elgin, Essex, Kent, Lambton, Middlesex)	21	1
Perth	16	1
Huron	13	1
North Central (Grey/Bruce, Simcoe/York, Waterloo, Wellington/Dufferin)	17	1
Southeast (Golden Horseshoe, Haldimand/Norfolk, Niagara, Oxford)	25	1
East (Durham, Frontenac, Glengarry/Prescott, Nation Valley, Northumberland/Quinte, Ottawa Valley, Peterborough, Kawartha Lakes, Temiskaming/Cochrane)	11	1
At large		3
TOTAL:	103	9

*\*Calculated based on the current delegate allocation formula and the 2018 data including sow/early wean and small market producers*

- Length of term for delegates: three years

- At large Board members will be elected from all delegates at Ontario Pork's annual general meeting
- Length of term for Board positions: three years
  - A maximum of 12 years (plus the time required to complete the term) in the lifetime
- If no Board member is elected in the zone, delegates from other zones participate in the election, held at the Ontario Pork annual general meeting
- No limitation of the number of Board members from the same zone
- Two elections in the zones and one at-large election are held each year

**Whereas** the advantages of the proposed model include providing more flexibility, strengthening the Board, and ensuring that the best people are elected to serve as delegates and as Board members;

**Therefore** be it resolved that Ontario Pork approaches the Ontario Farm Products Marketing Commission with a request to adopt the proposed model of the Ontario Pork political structure.

### **Submitted by the Ontario Pork Board of Directors**

**NOTE:** The executive summary of the Political Structure Review Committee Report is included in [appendix 1](#). The full report will be circulated to presidents and secretaries of local pork producer's associations and is available to all producers upon request. The Political Structure Review Committee will present its report at the upcoming annual general meeting on March 25, 2020 (before the resolution session).

### **RESOLUTION 2 – Affordable internet and natural gas**

#### **FOR Debate**

**Whereas** pork producers continually strive to remain competitive;

**Therefore** be it resolved that Ontario Pork lobby and work with all levels of governments to provide the framework so we can operate our farming business efficiently by having access to affordable internet and natural gas.

#### **Submitted by the Kent Pork Producers' Association**

**NOTE:** Further to the Ontario government announcements on improving Internet connectivity in rural Ontario, and natural gas expansion, rural broadband projects have begun with a focus on Norfolk, Wellington, and Lambton, prior to expanding to rural communities. The Ontario Energy Board (OEB) will begin the process of collecting information about natural gas expansion opportunities across Ontario and develop a report on eligible projects for the ministry in early 2020. The OEB will deliver its report to the government by August 2020, after which the government will make a final decision on future expansion projects eligible to receive support through the government's Natural Gas Expansion Program. Information about government initiatives with respect to affordable internet and natural gas for rural communities is included in [appendix 2](#).

### **RESOLUTION 3 – Carbon tax**

#### **FOR Debate**

**Whereas** carbon tax has increased the cost of production and reduce our global competitiveness;

**Therefore** be it resolved that Ontario Pork work with and support the OFA initiative to get grain dryers and livestock facilities exempt from the carbon tax.

#### **Submitted by the Kent Pork Producers' Association**

## Hog Pricing

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### **RESOLUTION 4 – Pricing information tool**

#### **FOR Debate**

**Whereas** Ontario Pork’s mission is “to foster a vibrant business environment for producer; and

**Whereas** the Ontario Pork values #4 is “Working in partnership with producers and stakeholders within the industry; and

**Whereas** to achieve this mission primary producers need to have available to them, more accurate financial information on our packer/processing sector similar to OMAFRA swine budget and published monthly; and

**Whereas** the financials of Canadian packer/processing stakeholders is not documented publicly at all, as the majority are private companies;

**Therefore** be it resolved that Ontario Pork be charged with the task of development of a model for a Canadian packer/processor to be used to actively capture the financial picture monthly of the sector of the industry, the info could be a tool to use by producers when negotiating their direct contracts for hogs

#### **Submitted by the Simcoe/York Pork Producers’ Association**

#### **Note\*:**

- Processing is the major indicator/reason for the “hog cycle”; if all the hooks are full, no need to pay.
- Government is constantly touting the need for greater exports/GDP but offer little support to gain the stability needed for the vibrant industry.
- As an industry we need less disparity (feast or famine) between partners in the chain.
- No one needs to make the entire profit at the expense of the other partners.

*\* Provided by the Simcoe/York Pork Producers’ Association*

## **RESOLUTION 5 – Pricing formula**

### **FOR Debate**

**Whereas** Quebec producers have lobbied the Quebec government to negotiate a formula price base on the cutout to support Quebec producers;

**Therefore** be it resolved that the Ontario Pork Board lobbies the Ontario government for a pricing model that supports Ontario producers better than the current formula pricing system.

**Submitted by the Oxford Pork Producers' Association**

## **RESOLUTION 6 – Pricing formula**

### **NOT FOR Debate**

**Whereas** Ontario producers are at a disadvantage versus Quebec Producers for their hog in Ontario and whereas our current pricing mechanism is based of a declining number of US hogs that no longer reflects what is happening in the market place; and

**Whereas** the market price the producers are receiving is often lower than the meat price;

**Therefore** be it resolved that Ontario Pork approach the Farm Products Marketing Board to have all direct to packer hog contracts expire on the same day and furthermore look into the option of using the carcass price instead of the current price mechanism.

**Submitted by the Kent Pork Producers' Association**

Supported by the Haldimand/Norfolk Pork Producers' Association

## **RESOLUTION 7 – Determining hog value**

### **NOT FOR Debate**

**Whereas** the formula price has been an effective method of determining value for market hogs for many years: and

**Whereas** the percentage of open market “bid and ask” hog sales keep declining leaving concerns whether or not the formula price as constructed enables producers to receive a competitive share of the market value for their hogs; and

**Whereas** the USDA publishes a daily cut-out price indicating the relative value of a hog carcass; and

**Whereas** some U.S. producers, as well as all Quebec producers, are using this daily cutout price along with the formula price, for determining their hog value based upon a percentage of this USDA cut-out value report; and

**Whereas** the margin between the cut-out price and the formula price paid to producers has gradually widened over time, decreasing the proportion of market hog value that is paid to producers;

**Therefore** be it resolved that Ontario Pork conduct research regarding the different methods of determining hog value, with a view towards assisting Ontario producers negotiate more durable price discovery methods, for the benefit of the entire Ontario pork industry, producers and processors.

### **Submitted by the Niagara Pork Producers’ Association**

**NOTE:** The Canadian Pork Council completed a study on developing a Made In Canada Price. The key findings and full study can be found at: <https://www.cpc-ccp.com/made-in-canada-hog-price-index>. Noting that there cutout pricing has increased in usage and that there is no transparent price on the value of pork cuts in Canada, the report recommended using a US cutout price or a composite price based on live hog and cutout base prices be used in combination with a premium for Canadian animals.

Glynn Tonsor’s presentation at the 2019 Annual General Meeting highlighted the wealth of data available through the US Department of Agriculture’s Livestock Mandatory Reporting (LMR) system. The presentation can be found on the Ontario Pork website: [https://www.ontariopork.on.ca/Portals/0/Docs/Communications/AGM/2019/OntarioPork\\_Tonsor\(3.19.19\).pdf?ver=2019-04-25-105021-767](https://www.ontariopork.on.ca/Portals/0/Docs/Communications/AGM/2019/OntarioPork_Tonsor(3.19.19).pdf?ver=2019-04-25-105021-767). Dr. Tonsor observed that less than 3% of animals are sold on a negotiated basis, but there are a number of pricing categories reported. The CME Constructed price used in Ontario Pork’s 100% formula price is a weighted average of the Negotiated, Negotiated Formula, and Swine or Pork Market Formula categories.

## Ontario Pork Marketing Division

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### **RESOLUTION 8 – OINK database**

#### **FOR Debate**

**Whereas** Ontario Pork has developed an industry leading data base in OINK that makes it very easy and convenient for producers to track all aspects of sales and grading; and

**Whereas** other marketers and producers outside of OP marketing could benefit from the use of OINK for tracking and record keeping purposes;

**Therefore** be it resolved that Ontario Pork Marketing explore the possibility of licensing or contracting out the right to use OINK by entities outside of OP marketing, this may even include data input for a fee by Ontario Pork Marketing.

**Submitted by the Middlesex Pork Producers' Association**



## Associations

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### **RESOLUTION 9 – Supplementary grant surpluses**

#### **FOR Debate**

**Whereas** Ontario Pork has \$10,000 per county per year set aside for supplementary grants and this money is not getting applied for and disbursed; and

**Whereas** producers farms are getting larger and requiring more time, thus not allowing producers the time to attend local events and fairs;

**Therefore** be it resolved that Ontario Pork hire 1-2 summer students to attend local events and fairs and use undispersed funds from the supplementary grant fund to subsidize the wages of these summer students.

#### **Submitted by the Middlesex Pork Producers' Association**

**NOTE:** Ontario Pork allocates \$90,000 a year for annual grants and supplementary grants. An annual grant is paid to all associations upon receiving the required forms and supporting information. A local pork producers' association can apply for a supplementary grants for qualified projects through an application process to ensure that these funds are distributed in an open, fair and accountable process and to the best benefit of the pork industry in Ontario. The current policy caps funds for supplementary grants at \$10,000 per association per year. In the past, these funds have not been utilized on an annual basis. Should requests exceed the \$90,000 budget, Ontario Pork's Board of Directors, at its discretion can increase the funds for that year.

### **RESOLUTION 10 – Deadstock**

#### **FOR Debate**

**Whereas** every pork producer has to be able to successfully manage their deadstock; and

**Whereas** poorly maintained and managed deadstock disposal sites can be a huge detriment to our public image as pork producers; and

**Whereas** OMAFRA has shown an interest in helping us solve this problem; and

**Whereas** our deadstock rendering company plays an important role in facilitating the pickup of our deadstock;

**Therefore** be it resolved that Ontario Pork set up a task force or committee that includes all players involved to come up with a plan to address our issue of maintaining, managing and the handling of deadstock so it doesn't harm our public image.

**Submitted by Huron and Perth Pork Producers' Associations**

### **RESOLUTION 11 – Wild pigs**

#### **FOR Debate**

**Whereas** it has been noted that wild pigs are becoming established in rural Ontario, and;

**Whereas** this invasive species is very destructive and represents a grave health threat to our industry, and;

**Whereas** we have a small window of opportunity to eradicate wild pigs before the population grows and range expands;

**Therefore** be it resolved that Ontario Pork lobby appropriate authorities to put strategies in place that lead to the eradication of wild pigs in the Province of Ontario.

**Submitted by the Grey Bruce Pork Producers' Association**

### **RESOLUTION 12 – Government relations**

#### **FOR Debate**

**Whereas** trade uncertainties and disputes impact prices and competitiveness of pork producers in Ontario;

**Therefore** be it resolved that Ontario Pork with the Canadian Pork Council look into the cost of developing a lobbyist position at the federal level for representation of hog farmers

#### **Submitted by Huron and Perth Pork Producers' Associations**

**NOTE:** The Canadian Pork Council (CPC) currently uses the Executive Director, its Manager of Government & Corporate Affairs, and producer members of its Board of Directors to actively engage with Cabinet Ministers, Members of Parliament, and government staff in various departments especially Agriculture and Agri-Food Canada (AAFC).

CPC is committed to additional consulting resources to provide targeted support in advancing key priorities and testing strategies and tactics.

### **RESOLUTION 13 – Trade**

#### **FOR Debate**

**Whereas** the presence of trade wars is hindering our Canadian pork prices and where we feel we are being priced by politics rather than market values and in most cases even well below break evens;

**Therefore** be it resolved that Ontario Pork seek information to address the trade issue and continue discussions with government to create suitable programs and relief for farmers going forward.

#### **Submitted by the Lambton Pork Producers' Association**

## **RESOLUTION 14 – CAP program**

### **FOR Debate**

**Whereas** biosecurity is a necessity in any commodity group , and new and existing diseases continue to be threat to Ontario Pork Producers and the Ontario pork market; and

**Whereas** biosecurity continues to be a fluid and advancing initiative; and

**Whereas** any animal health improvement initiative should be supported; and

**Whereas** Ontario Pork Producers have not been included in the funding provided by the CAP program administered by Ontario Soils and Crops;

**Therefore** be it resolved that Ontario Pork continues to lobby our government, OMAFRA and Ontario Soils and Crops for Ontario Pork Producers to be able to successfully apply to the CAP program.

### **Submitted by the Lambton Pork Producers' Association**

**NOTE:** According to the open project categories in the Canadian Agricultural Partnership (CAP) Cost-Share Funding Program, the pork sector is not specifically listed as one of the commodities eligible to apply for program funding. Information on project categories can be found in [appendix 3](#).

## **RESOLUTION 15 – Electronic documents**

### **FOR Debate**

**Whereas** the new livestock trucking rules require additional documentation to go along with each shipment of hogs; and

**Whereas** such a document could be done electronically and possibly even incorporated into AgManifest, making a more stream lined and simple process;

**Therefore** be it resolved that Ontario Pork petition CFIA to make the requirement to allow electronic documents

### **Submitted by the Middlesex Pork Producers' Association**

### **RESOLUTION 16 – Environmental stewardship**

#### **FOR Debate**

**Whereas** a large portion of our promotion dollars go towards promoting pork; and

**Whereas** the processors should be heavily invested in this promotion as we producers supply pigs, not pork; and

**Whereas** producers are always being looked at as environmental risks;

**Therefore** be it resolved that Ontario Pork direct some promotion/research towards the economics of how producers are reducing their carbon footprint and quantify the value of environmental benefits.

**Submitted by the Simcoe/York Pork Producers' Association**

### **RESOLUTION 17 – Research priorities**

#### **FOR Debate**

**Whereas** 10 cents of each check-off dollar to Ontario Pork goes towards research; and

**Whereas** the research sometimes leans more towards proposals brought forward by researchers themselves; and

**Whereas** a more targeted approach by producer driven research priorities would potentially show a return on investment at the primary producer level;

**Therefore** be it resolved that Ontario Pork strive to have calls for proposals be more targeted to directives than to researchers' requests.

**Submitted by the Simcoe/York Producers' Association**

**NOTE:** In 2019, Ontario Pork completed a review of their research priorities and shifted focus from a priorities list to the overarching research objective: "Test potential improvements to swine industry practices".

All research projects that align with this overarching objective will be considered, including, but not limited to, swine health, swine welfare, swine nutrition, swine husbandry, swine reproduction, barn design and management, employee health and safety, meat quality and safety, marketing and consumer trends and environmental and economic sustainability. Highest priority is given to projects that demonstrate scientific merit as well as strong identification of the benefit of project results to Ontario pork producers and indication of input or support of a project from swine industry members outside of academia.

### **RESOLUTION 18 – Ear tags**

#### **FOR Debate**

**Whereas** ear tags are mandatory in some circumstances under the Pig Trace Program; and

**Whereas** Allflex is currently the only provider, and the cost per tag is increasing and already high; and

**Whereas** more than one option would be beneficial to producers and may help the cost;

**Therefore** be it resolved that Ontario Pork work with CPC to research and source alternatives to the Allflex ear tags.

#### **Submitted by the Lambton Pork Producers' Association**

**NOTE:** CPC along with provincial pork organizations are required to cover 100% of the costs of the PigTRACE program delivery. Federal funding programs no longer support operational costs; therefore, the price of tags has been increased twice in recent years to cover the costs of database hosting and maintenance as well as staff salaries and office rent. CPC secured Allflex wholesale pricing based on the sales volume with a volume discount. Single source supply makes for less cost and administration on CPC's part. Dealing with additional suppliers increases coordination demands on CPC staff, which will add to the human resource needs and would further increase CPC's markup of the tag price. CPC is and has always been open to producer recommendations for additional tag products, including from suppliers other than Allflex. To add a new supplier, CPC would be required to go through a complex and rigorous approval process by the Canadian Food Inspection Agency (CFIA).

# APPENDIX



## **Appendix 1**

### **Ontario Pork's Political Structure Review Committee Report: Executive Summary**

Ontario Pork began its history as an association working for the benefit of all provincial pork producers in 1946. At that time, the organization represented 121,000 Ontario pork producers.

Today, after 74 years of a constant change and transformation. The number of pork producers has been steadily declining during this period to 1,180 in 2019.

A producer database analysis, completed by Ontario Pork in 2018, demonstrated that producer numbers and structure of farms have evolved compared to 2010, when the last electoral model change was performed. The changing producer numbers have a great effect on the Ontario Pork electoral and governance structure. Local pork producers' associations struggle to fill their delegate allocations, which has contributed to a lack of attendance and representation at provincial meetings and to a decline in delegates interested to serve on the Ontario Pork Board of Directors.

To assist with this task, the Board of Directors established an ad-hoc Political Structure Review Committee in April 2019. The role of the committee included evaluating the current Ontario Pork political structure as per Ontario Regulation 403/10 Hog-Plan and Ontario Pork By-law # 2 and in developing options for potential changes, including methods of delegate allocation, Board representation, and local pork producers' associations boundaries, mandate and functionality.

The committee engaged in four face-to-face meetings throughout 2019. The process included a SWOT analysis of current Ontario Pork's electoral structure and the structure of local pork producers' associations, a review of previous reports and grassroots input, a review of Ontario's pork industry statistics, developing and refining a new model of delegate allocation and constituting the Board of Directors.

The Board of Directors deliberated the current definition of a producer: "*producer means a person engaged in the production of hogs*" O. Reg. 403/10, s. 1, and decided to leave it unchanged to ensure that all categories of pork producers are represented.

Comprehensive consultations were held with Ontario Pork's delegates, presidents and secretaries of local pork producers' associations and Ontario's pork producers to discuss the

committee recommendations and a draft proposal. In January 2020, the committee submitted its report to the Board of Directors. This report was the result of an analysis done by the committee and a detailed consultation with the Ontario Pork membership. The committee relied heavily on engagement with the membership and has considered their opinions in a structured, process-based approach.

The report outlined a specific set of recommendations that the Political Structure Review Committee strongly believes provides the most logical structure for Ontario Pork.

The Board of Directors adopted the Political Structure Review Committee report with recommended changes to the current political structure outlined in the report. Advantages of the proposed model include more flexibility, strengthening the Board, and ensuring that the best people are elected to serve as delegates and as Board members.

## **Appendix 2**

### **Government initiatives regarding internet and natural gas for rural communities**

#### **The Southwestern Integrated Fibre Technology (SWIFT) project**

**January 20, 2020**

<https://news.ontario.ca/opo/en/2020/01/premier-doug-fords-speech-at-the-rural-ontario-municipalities-association-2020-conference-1.html>

#### **Natural Gas**

**December 17, 2019**

Ontario Government announced that the Ontario Energy Board (OEB) will begin the process of collecting information about natural gas expansion opportunities across Ontario and develop a report on eligible projects for the ministry in early 2020. The OEB will deliver its report to the government by August 2020, after which the government will make a final decision on future expansion projects eligible to receive support through the government's Natural Gas Expansion Program.

<https://news.ontario.ca/mndmf/en/2019/12/ontario-expanding-natural-gas-to-more-communities-across-ontario.html>

#### **Broadband connectivity in rural Ontario**

**July 23, 2019**

*Ontario Improving Internet and Cell Phone Service in Rural and Remote Communities*

Plan will connect up to 220,000 new homes and businesses

<https://www.ontario.ca/page/speed-ontarios-broadband-and-cellular-action-plan#section-4>

## **Appendix 3**

### **Canadian Agricultural Partnership Cost-Share Funding Program**

#### **Open Project Categories**

- Nutrient Recovery from Wastewater/Washwater
- Food Safety and Traceability Gap Assessment and Pre-audit
- Food Safety and Traceability Training
- Food Safety Equipment
- Traceability Equipment (Food Safety)
- Food Safety and Traceability System Improvements
- Biosecurity training

[https://www.ontariosoilcrop.org/wp-content/uploads/2019/03/CAP\\_Programs\\_PRODUCERS\\_2019-EN-FINAL\\_AODA.pdf](https://www.ontariosoilcrop.org/wp-content/uploads/2019/03/CAP_Programs_PRODUCERS_2019-EN-FINAL_AODA.pdf)

#### **Specific information on application process, funding and timelines:**

<http://www.omafra.gov.on.ca/english/cap/index.htm>

#### **Ontario Soil and Crop:**

<https://www.ontariosoilcrop.org/canadian-agricultural-partnership/>